Fostering the cooperative principle of the democratic member control

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Introduction

- One of the elements that differ co-operatives from other forms of organizations is their democratic function. Not only this element leads to a democratic transformation of the economy but also contributes to the individual transformation of the member and guarantees the existence of the cooperative.
- The democratic member control of the cooperative's identity is a powerful strategic advantage

Factors that challenge this principle and the need to foster it

International Cooperative Alliance Statement

Cooperative: "an autonomous association of persons united voluntarily to meet their common economic, social and cultural needs and aspirations through a jointly-owned and democratically-controlled enterprise". (Statement on Co-operative Identity, ICA, 1995)

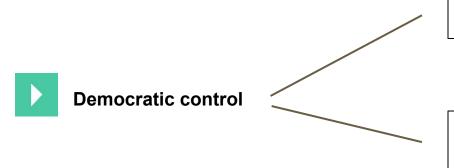


Ownership



Democratic control

International Cooperative Alliance Statement



Ultimate control of cooperatives in a democratic manner

Active involvement in setting policies and market key decisions

One member - One vote

Factors that challenge democratic member control

- Free-ride problem
- Scale and complexity
- Co-operatives with different classes of members
- Principal agent problem
- Lack of information

Suggestions - Conclusions

- Consensus is one of the elements that contribute to the success of the cooperative
- The importance of education: least educated members are the least involved in the governance of their organisations
- Legislative framework that would establish measures to favour the legitimate representation and participation of members and set mechanisms that promote active member participation and democracy within the cooperative

Thank you for your attention!